



10,000 SMALL BUSINESSES
CERTIFICATE OF ENTREPRENEURSHIP

This certificate is presented to

Micheline Varnum
J & F Machine, Inc.

In recognition of successful completion of
Long Beach Community College District's *10,000 Small Businesses* Program

August 23, 2014

A handwritten signature in black ink, appearing to read 'Jennifer Alvarado', written over a horizontal line.

Jennifer Alvarado
Lead Faculty

A handwritten signature in black ink, appearing to read 'Vivian Shimoyama', written over a horizontal line.

Vivian Shimoyama
Executive Director

